



Flagstaff County

Asset Management Initiative Council Update

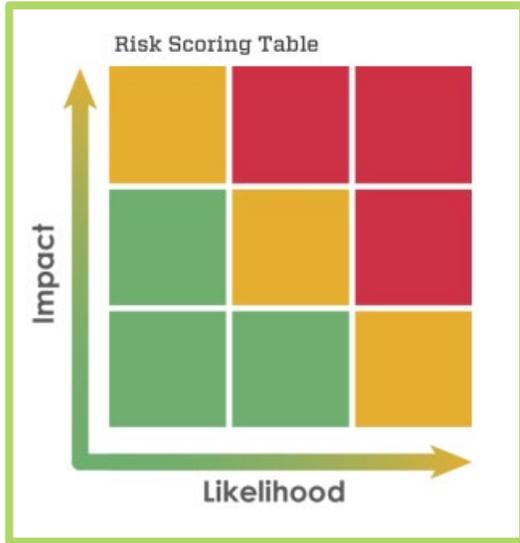
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Azimi Consulting

March 12, 2025

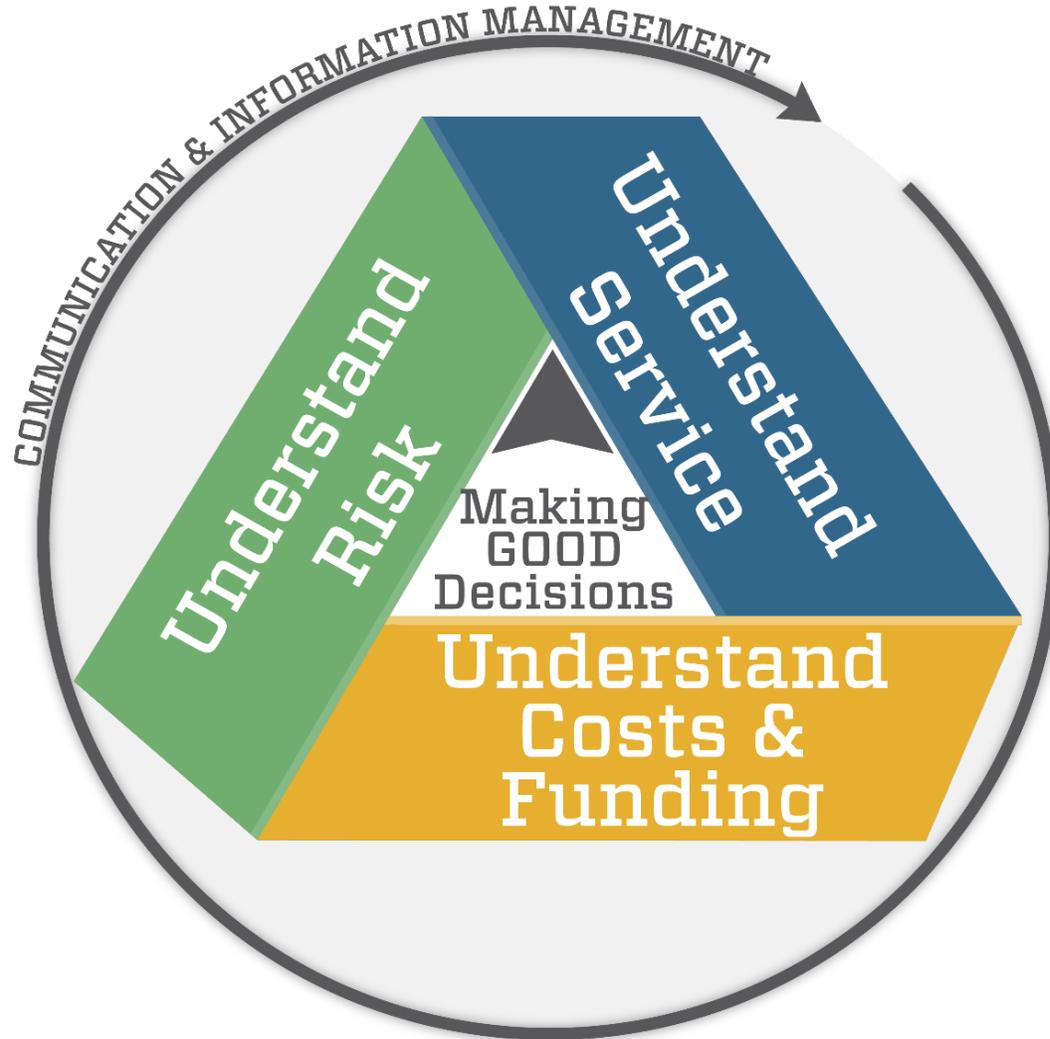
Presentation Overview

- Provide a summary and an update of Asset Management initiative in 2023 and 2024
- Discuss next steps (2025 and beyond)

- Documentation
- Access
- Public engagement & communication



- Risk Tolerance
- Risk Mitigation



- What services?
- What level?
- Today and future

Tradeoffs!

- Lifecycle costs
- Revenue

Service and Risk Assessments

- Workshop format with the team
- Use County's financial and budgeting information
- Performed annually

CUSTOMER LEVELS OF SERVICE					
Service attributes that matter to customers	Current performance	Desired performance (current)	Type of Adjustment Required	Notes	
Information Sharing and Timely Communication Extension Program (Education Programs & financial supports)	Good	Good	N/A		
Availability of shelter belt program (tree coverage)	Good	Good	N/A		
Weed Control	Good	Good	N/A		
Pest Control	Good	Good	N/A		
Availability of bulk water (Ag use and fire protection)	Fair	Good		storage volume small for the peak use - and location and access for north of HWY 13	
Soil erosion control and runoff control	Good	Good	N/A		
Roadside vegetation management	Good	Good	N/A		
Availability of rental equipment	Good	Good	N/A		
ASSET PERFORMANCE INDICATORS					
Asset	Indicator	Current performance	Desired performance	Notes	
Chemical Storage Shed	Inspection and structural integrity	Good	Good		
Empty Pesticide Container Facility	Inspection and structural integrity	Good	Good	Service will be discontinued - Clean Farms will take responsibility - this building will be sold to waste management	
Rental Equipment (rented to rate payers - e.g. loading chute, etc.)	Inspection - Customer complaints	Good	Good		
Trucks	Reliability and cost of repair	Good	Good		
Tractors	Reliability and hours of usage	Good	Good		
Mowers	Reliability and age (one every 2 years)	Good	Good		
Small equipments (Tree planters, quads, bobcats, etc.)	Reliability and age (10 year)	Good	Good	Good - need a new quad	
Trailers	Inspection and Age (wear and tear)	Good	Good	Good - we can discontinue one if need be	
Tank loader facilities (truck fills) - 7 total, 5 with buildings	Inspection, age, and output	Good	Good	Good - one has a storage problem (Hastings)	
Roadside Injection systems x 2	Inspection (wear and tear)	Good	Good		
Spraying units x 2	Inspection (wear and tear)	Fair	Fair		
OPERATIONS AND MAINTENANCE ACTIVITIES REQUIRED TO DELIVER SERVICES					
Current O&M activities	Frequency of Activity	Current annual cost - based on the ASB and Parks Project Costing Spreadsheet	Adjustment required	Cost Impacts	Notes
Enforcing Provincial Weed Act:		\$ 65,400.00	N/A	N/A	
Spray 1/3 of Municipality Roadsides Annually w/Herbicide (Public Land)		\$ 154,905.00	N/A	N/A	
Spray and Weed Control on all other Public Land (County owned land that is not roadway)	Once a year spot spray				
Custom Spraying (Private Land Weed Control)	Upon request	\$ 37,000.00	N/A	N/A	
Seed Municipal Right-of-Ways		\$ 34,400.00	N/A	N/A	
Leafy Spurge Program		\$ 6,000.00	N/A	N/A	
Roadside Mowing	2 cuts per year for all Arterial, Collector and Local Roads	\$ 124,880.00	N/A	N/A	
Clubroot Survey (Internal)	Once a year in the fall	\$ 7,000.00	N/A	N/A	
Pest Control	Year around as needed	\$ 3,500.00			
Beaver Control	Seasonally as needed	\$ 4,500.00			
	Once a year in the fall (for four existing conservation				

Level of Service Assessment

Measure of quantity, quality and reliability of a service

- What is the level of service?
- What does it take to deliver the service?
 - Infrastructure and Fleet
 - Human resources
 - Operational activities
 - What is the cost?
- Performance
 - Are we meeting the defined LoS?
 - Do we need to adjust? Current vs. Desired
- *Capital and Operation Budget*

Risk Assessment

Risk = Likelihood of Failure X Impact (consequence)

Likelihood of failure is connected to the condition of the asset

- Condition Assessment
- Use historical and anecdotal information

Impact is assessed on multiple fronts: service interruption/reliability, financial, operational, safety, etc.

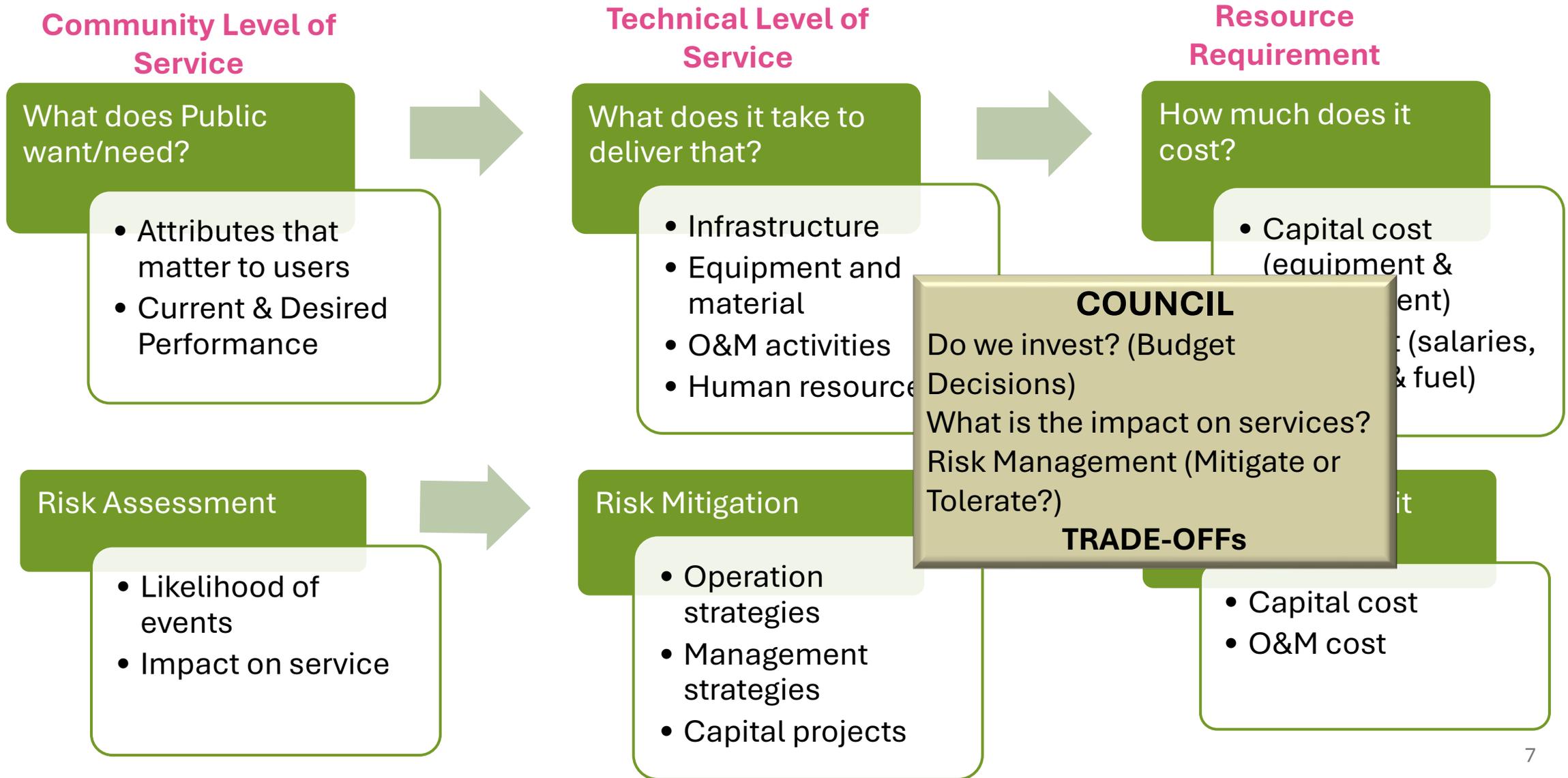
Risk mitigation and strategies affects the capital and operation budgets

Likelihood Table - ASB				
	1	2	3	4
Likelihood	Improbable Could happen, but probably never will except under exceptional circumstances	Possible The event might occur at some time as there is a history of this event occurring	Likely There is strong possibility of this event occurring as there is a frequent history of occurrence	Almost Certain Very likely. Expected to occur in most circumstances.
Condition	Good	Fair	Fair to Poor Condition	Very Poor condition
Maintenance schedule	Preventative maintenance only based on industry standards	Preventative maintenance and some reactive repairs	Monitoring and Frequent Repairs	Needs constant monitoring and repairs to keep it operational
Age	>65% of useful life remaining	Less than 65% and more than 25% of its useful life remaining	Less than 25% of useful life remaining	Past its useful life

Consequence Table - ASB						
Category	1	2	3	4	Weight	Notes
Operational Impacts	Requires bi-weekly monitoring and/or addressing the issue takes less than a day	Requires weekly monitoring and/or address the issue between a day and two weeks	Requires daily monitoring and/or addressing issue takes more than two weeks and less than a month	Unable to maintain or operate and/or addressing the issue takes greater than one month	0.8	Reactive operational effort above what is routine
Safety	Accidents that result in property damage and no human injuries/losses	Accidents that result in significant property damages and/or minor injuries that do not require medical consultation	Accidents that result in significant property damages and/or serious injuries to limited number of people that require medical consultation	Accidents that result in significant property damages and/or significant injuries to many people and/or fatalities	1	Property can refer to private and municipally owned (other infrastructure) Human injuries include operator(s) and public.
Regulations	compliant all year	N/A	N/A	unable to meet regulations -	1	we only have 1 and 4 for this objective
Environmental	minimal impact on aquatic and livestock and non-target vegetation	minimal impact on aquatic life and livestock and non target vegetation and human life	Significant impact on aquatic life, livestock and non target vegetation and minimal impact on human life	Significant impact on human AND aquatic and livestock and non target vegetation	1	
Reliability	Service interruption for less than 1 day	service interruption for 2 to 10 days	service interruption for 10 days to 30 days	Service interruption for month or longer	1	
Financial	<\$5k	\$5k to \$20k	\$20k to \$50k	>\$50k	0.8	Reactive costs - Liability costs/Claims not covered by insurance (20k is deductible)

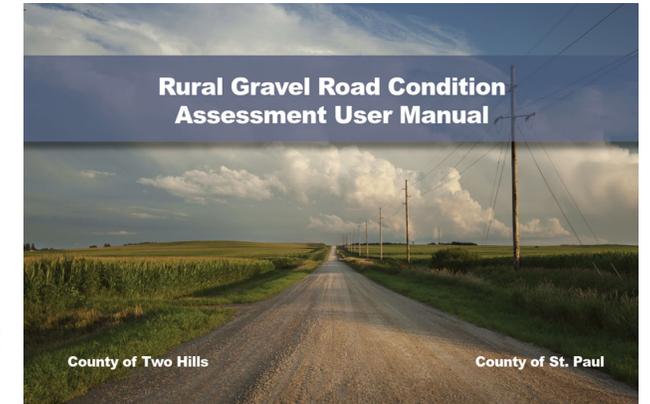
Number	Name	Failure Event	Why?	Consequence - Notes	Operational Impact	Safety	Regulation	Environmental	Reliability	Financial	Weighted Consequence Score	Likelihood Score	Risk Score	Current Mitigating Actions	Possible Mitigating Actions	General Notes
1	Driving while at work	Driving Accidents	Highway driving and traffic accident	assuming a high impact collision with the spray truck	4	4	4	4	4	4	22.40	2	44.80	Safety training and procedures Competency checks Pre-trip equipment inspection Regular vehicle maintenance based on manufacturer specs		If the spray truck is impacted it will increase the consequences to 4 in reliability, operational, and environmental
2	Driving speed-limited vehicles	Driving Accidents	Accidents while operating ATVs, trailers, tractors, etc. on the roadways	If an ATV sprayer or Quad is an accident, there's spillage and non compliance	3	4	4	4	2	3	18.80	2	37.60	Safety training and procedures Competency checks Pre-trip equipment inspection Regular vehicle maintenance based on manufacturer specs		
3	Chemical spillage	Sulfur/denitry tank spill approximately to a water body	Truck could not down the edge of a narrow road and spill	takes a long time monitoring the impact of spillage (more than a month). If the spill is contained and reported, the regulation is met (1). If not contained regulation will be non-compliant (4)	4	2	1	4	4	4	17.40	2	34.80	Safety training Other authorized assistant training Commercial Vehicle Inspection (CVID)		
4	Damage/threat to assets	Damage or threat in truck/facilities			2	2	1	1	2	1	6.40	4	25.60	Security cameras concrete blocks to avoid vehicle breaking the door	Initial Cashless system (proposed for 2022)	Dayland truck/facility has a light pole that could become accident likelihood
5	Chemical spillage	Sulfur/denitry tank spill not approximate to a water body	Truck could not down the edge of a narrow road and spill	takes a long time monitoring the impact of spillage (more than a month). If the spill is contained and reported, the regulation is met (1). If not contained regulation will be non-compliant (4)	4	2	1	3	4	4	16.40	2	32.80	Safety training Other authorized assistant training Commercial Vehicle Inspection (CVID)		
6	Spraying	herbicide trespass	spraying on private property where we shouldn't have	It can affect non target vegetation in a significant way	3	2	4	3	2	2	13.00	2	26.00	Other authorized assistant training to all herbicide application Have records of herbicide management Sprayers are equipped with GPS and alarm systems as of spring 2024		
7	Unfavorable Environmental conditions	herbicide application and mowing	Prolonged heat or high humidity, too windy		2	1	1	1	2	1	7.40	4	29.60	Follow Environmental Regulations/procedures for application of herbicide and mowing Trucks are equipped with weather station to monitor humidity, etc.		
8	Work Safety - Interaction with public	Encountering difficult/aggressive people on the field			2	2	1	2	2	1	9.40	3	28.20	Employee training to address difficult situations Workplace harassment procedure in place Problematic locations are identified and procedures are in place		
9	Collisions, Obstacles	roadside mowing collisions	hooking over cables, sign posts, culverts, mowing wires		1	1	1	1	1	1	5.60	3	16.80	Operator training and vision test Visual inspection of the fences		
10	Explosive handling	Unstable handling /flawed product	too heavier control - a safety fuse that doesn't work or unstable handling		2	4	1	4	3	4	16.80	1	16.80	Appropriate training and certification Safe handling procedure		
11	Fire	Fire in the ditches	as the result of roadside mowing	fire does not get into mature crop vs financial impact 1/limited	1	1	1	1	1	1	5.60	2	11.20	Operator training Provision of the lighting equipment Review procedure (cut height) Fire-Risk and temp >30c or more Depending on terrain to drive back on what		
12	Chemical spillage	Chemical Storage facility spillage	drop a jug or improper storage or overfilling when moving it with a forklift		1	1	1	1	1	2	6.40	1	6.40	training facility's built to handle spillage		

The Decision-Making Process



Road Condition Assessment and Planning

- Prioritize Roads based on:
 - Visual inspection and condition assessment
 - Condition assessment results inform risk
- Incorporates current capabilities of the GIS software
- Use results for Road Risk Assessment
- Budget allocation stays the same, prioritization and scheduling of work will change
- Reduce subjectivity
- Better allocation of funds



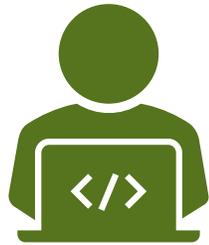
Methodology

- Mobile App Questions:
 - Designed for Yes/No answers
 - Easy to Answer
- Drive / Inspect / Stop / Answer
- Results stored in GIS
- The presence of indicators points to the **probability** of road failure
- Results imported to Spreadsheet for further analysis and risk assessment
- Risk mitigation strategies is implemented in Road Planning and budgeting process

CAPITAL BUDGET - ROAD IMPROVEMENTS - ROAD RECOVERY

Project	LOCATION	LENGTH MILES	ROAD CLASSIFICATION	ASSET ID	RISK SCORE					Mitigation	NOTES	
Year	2025				Surface	Base	Drainage	Washout	Drivability	Current	Possible	
A	ENE 23-42-14 RGE RD 141	South 4.0	Local	RD-086376	Low Yellow	nil	Green	nil	Green		Perma- zyme	
				RD-087379	Low Yellow	Green	Low Yellow	Low Yellow	nil			
				RD-086695	Yellow	Yellow	Yellow	Low Orange	Green	Culvert Installation		
				RD-086023	Yellow	Low Orange	Yellow	Yellow	Green	Culvert Installation		
B	NNW 22-44-14 TWP RD 444	East 2.0	Local	RD-085606	Yellow	Yellow	Yellow	Yellow	Yellow		Perma-zyme & culvert installation	
				RD-085836	Yellow	Yellow	Yellow	Yellow	Yellow			
C	ENE 12-44-16 RGE RD 160	South 8.0	Local	RD-085439	Green	Yellow	Yellow	Yellow	Yellow			Two miles north of this is completed
				RD-085194	Green	Green	Yellow	Yellow	nil	Adding gravel - spot fix	Road Recovery	
				RD-086650						No Condition assessment		
				RD-085100						No Condition assessment		
				RD-085970						No Condition assessment		
				RD-087202						No Condition assessment		
				RD-087025						No Condition assessment		
RD-087076						No Condition assessment						
D	ENE 36-42-12 RGE RD 120	South 6.0	Local	RD-087386	Yellow	Green	Yellow	Green	Green			
				RD-085076	Yellow	Green	Yellow	Green	Green			
				RD-086038	Yellow	nil	Green	nil	Green			
				RD-086155	Yellow	nil	Green	nil	nil			
				RD-086843	Yellow	Low Orange	Yellow	Yellow	Yellow	Road Recovery - Subgrade prep	Road needs to be widened at the Bridge	
RD-087357	Yellow	Low Orange	Yellow	Yellow	Yellow		Road has started to flatten					
E	NNW 19-46-15 TWP RD 464	East 3.0	Local	RD-085601	Low Yellow	Low Yellow	Low Yellow	Yellow	Green			
				RD-086275						No Condition Assessment		
				RD-085702	Low Yellow	Green	Low Yellow	Low Yellow	Green			
F	NNW 21-45-13 TWP Rd 454	East 3.0	Local	RD-086617						No Condition Assessment		
				RD-086720						No Condition Assessment		
				RD-086023	Yellow	Low Orange	Yellow	Yellow	Green			
Year	2026											
A	NNW 31-45-16 TWP RD 460	East 3.0	Local	RD-086644						No Risk Assessment - Complete?		
				RD-085720								
				RD-085855								
B	NNW 22-43-16 TWP RD 434	East 3.0	Local	RD-085277						No Risk Assessment - Complete?		
				RD-087133								
				RD-085875								
C	ENE 31-42-14 RGE RD 145	South 6.0	Local	RD-085907						No Condition Assessment		
				RD-086031	Green	Green	Green	Orange	Nil			
				RD-085407	Green	Green	Green	Yellow	Nil			
				RD-087343						No Condition Assessment		
				RD-085413	Green	Green	Green	Yellow	Green			
RD-086925	Yellow	Yellow	Yellow	Red	Green		Culvert Installation					
D	NNW 21-45-12 TWP RD 454	East 4.0	Local	RD-086689						No Risk Assessment - Complete?		
				RD-086252								

Database Management and GIS



Worked with external consultant to “clean up” the database



Created fields and other categories as needed to better maintain the data



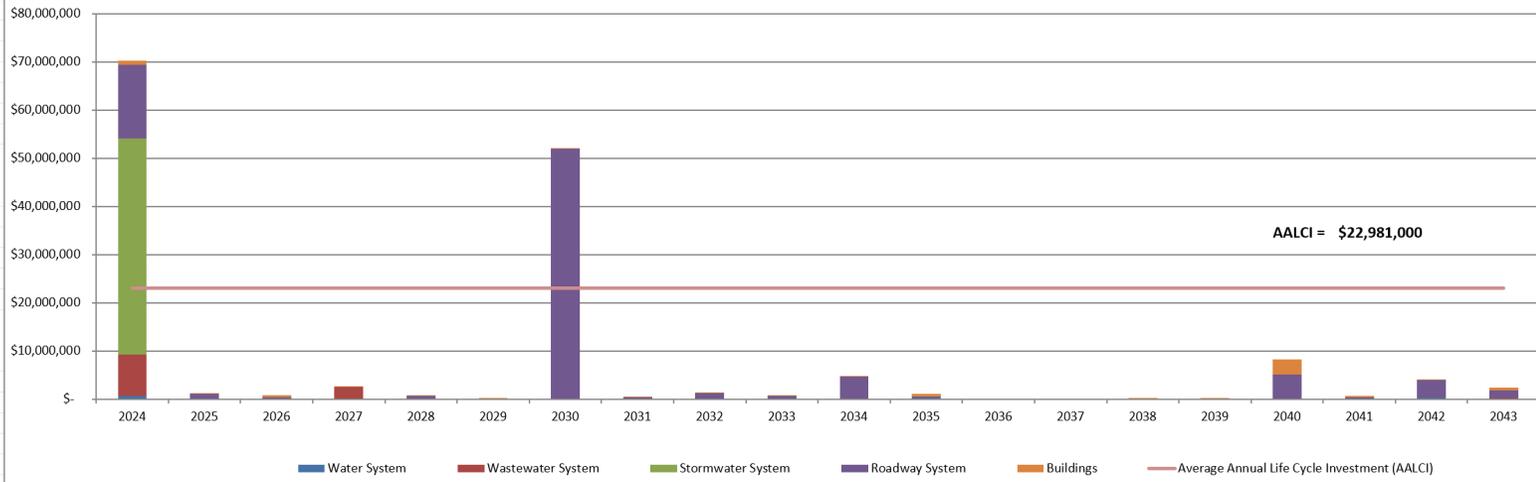
Currently developing a process to update the data and maintain the database

Asset Replacement Forecast

- Updated the 2018 A.R.F
- A comprehensive inventory of all assets owned by the County, their 2024 replacement value and the replacement schedule based on “asset age”
- Informs Administration and Council on strategic risk
 - What are the major investments we are facing in the next 10 years?
 - How do we plan for these?
- It is NOT a replacement schedule or budget



Overall Asset Replacement Forecast



AALCI = \$22,981,000

Asset Category	Physical Details					Funding Needs and Timing														
	Replacement Value	Loss in Value	Remaining Value	Expected Remaining Life	Infrastructure Deficit (Backlog)	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	
Water System																				
Water Mains	\$ 7,700,000	\$ 4,235,000	\$ 3,465,000	45%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Domestic Service Pipes	\$ 2,318,000	\$ 1,275,000	\$ 1,043,000	45%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Hydrants	\$ 1,104,000	\$ 111,000	\$ 993,000	90%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Valves	\$ 971,000	\$ 477,000	\$ 494,000	51%	\$ 282,000	\$ 282,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Bulk & Raw Water	\$ 505,000	\$ 444,000	\$ 61,000	12%	\$ 311,000	\$ 311,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	
Reservoir	\$ 3,187,000	\$ 595,000	\$ 2,594,000	81%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sub-total	\$ 15,785,000	\$ 7,135,000	\$ 8,650,000	55%	\$ 593,000	\$ 593,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	
Wastewater System																				
Gravity Pipe	\$ 8,087,000	\$ 7,359,000	\$ 728,000	9%	\$ 6,632,000	\$ 6,632,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Pressure Pipe	\$ 1,237,000	\$ 906,000	\$ 331,000	27%	\$ 558,000	\$ 558,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Manholes	\$ 768,000	\$ 682,000	\$ 86,000	11%	\$ 668,000	\$ 668,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Lift Stations	\$ 561,000	\$ 103,000	\$ 458,000	82%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Treatment	\$ 3,187,000	\$ 3,024,000	\$ 163,000	5%	\$ 617,000	\$ 741,000	\$ -	\$ -	\$ 2,446,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sub-total	\$ 13,840,000	\$ 12,074,000	\$ 1,766,000	13%	\$ 8,475,000	\$ 8,599,000	\$ -	\$ -	\$ 2,446,000	\$ -	\$ -	\$ -	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Stormwater System																				
Gravity Mains	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Manholes	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Catchbasins	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Culverts	\$ 44,872,000	\$ 44,866,000	\$ 6,000	0%	\$ 44,865,000	\$ 44,865,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Ditches	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sub-total	\$ 44,872,000	\$ 44,866,000	\$ 6,000	0%	\$ 44,865,000	\$ 44,865,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Roadway System																				
Roads	\$ 1,803,743,000	\$ 873,613,000	\$ 930,130,000	52%	\$ 13,139,000	\$ 13,139,000	\$ -	\$ 111,000	\$ -	\$ -	\$ -	\$ 48,260,000	\$ 311,000	\$ 1,163,000	\$ 626,000	\$ 4,657,000	\$ -	\$ -	\$ -	
Sidewalk	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Guardrails	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Signs	\$ 2,198,000	\$ 1,909,000	\$ 288,000	13%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,169,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Bridges	\$ 40,713,000	\$ -	\$ -	0%	\$ -	\$ 2,128,000	\$ 1,003,000	\$ 240,000	\$ -	\$ 629,000	\$ -	\$ 1,477,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 337,000	\$ -	
Sub-total	\$ 1,846,654,000	\$ 875,522,000	\$ 930,418,000	50%	\$ 13,139,000	\$ 15,267,000	\$ 1,003,000	\$ 351,000	\$ -	\$ 629,000	\$ -	\$ 51,906,000	\$ 311,000	\$ 1,163,000	\$ 626,000	\$ 4,657,000	\$ 337,000	\$ -	\$ 2,000	
Buildings																				
Recreational	\$ 248,000	\$ 136,000	\$ 112,000	45%	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 18,000	\$ -	\$ 57,000	\$ 31,000	\$ 52,000	\$ 5,000	\$ -	\$ -	\$ -	
Administrative	\$ 8,946,000	\$ 2,717,000	\$ 6,229,000	70%	\$ 521,000	\$ 521,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ -	
Fire & Protective Services	\$ 780,000	\$ 483,000	\$ 298,000	38%	\$ -	\$ -	\$ -	\$ 346,000	\$ -	\$ -	\$ 1,000	\$ 7,000	\$ 31,000	\$ -	\$ 3,000	\$ 1,000	\$ -	\$ -	\$ -	
Public Works	\$ 22,457,000	\$ 6,711,000	\$ 15,746,000	70%	\$ 408,000	\$ 408,000	\$ 250,000	\$ 78,000	\$ 69,000	\$ 205,000	\$ 63,000	\$ 28,000	\$ -	\$ 34,000	\$ 5,000	\$ 56,000	\$ 602,000	\$ -	\$ 2,000	
Other	\$ 80,214	\$ 47,064	\$ 33,000	41%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,500	\$ 67,918	\$ 4,500	\$ -	\$ -	\$ 9,000	\$ 9,450	\$ 1,000	\$ 24,046	\$ -	
Sub-total	\$ 32,511,000	\$ 10,094,000	\$ 22,418,000	69%	\$ 934,000	\$ 934,000	\$ 256,000	\$ 424,000	\$ 69,000	\$ 209,000	\$ 145,000	\$ 40,000	\$ 57,000	\$ 96,000	\$ 78,000	\$ 73,000	\$ 604,000	\$ 24,000	\$ 2,000	

2025 Activities

- Continue Levels of Service and Risk Assessment for ASB, Parks, and Public Works
 - Integration with Decision-Making processes
- Continue the integration of the new Road Condition Assessment and Risk Management into Planning and Budgeting
 - Evaluate other options for field data gathering
- GIS and database management
 - Assess GIS needs and tracking O&M activities
 - Evaluate other service providers
 - Finalize the process of updating information and maintaining the database

Questions and Comments
